

The MPF
Global
500
Annual Report 2009

A pivotal community

Welcome to the third annual listing of the world's largest professional firms – 6.2m people generating annual fees of US\$764bn. The MPF Global 500 Annual Report provides a snapshot of the world's top professional service firms – one of the world's largest and most influential industries, employing millions worldwide and a provider of services to virtually every commercial organisation, public sector body and individual anywhere. Graduates regularly cite professional firms as their preferred employers.

The Report shows global fees and headcount, country of HQ, and sector for each of the largest 500 professional firms worldwide. Most firms have a calendar year end, with the data in this Report covering the year to 31 December 2008; firms with year ends in other months have results included for a 2009 date. The key statistic is that law, accountancy and property consultancy firms experienced a 9% growth in fees, a 6% growth in headcount, and a 3% increase in fees per employee in the year, compared with 15%, 9% and 6% respectively in 2008. Given the current economic climate, growth in fees and headcount is not anticipated in the 2010 Annual Report, to be available later this year.

MPF Global 500 leaders are senior representatives of the largest industry sector in the UK, USA and many other countries. Although this is a pivotal community to the smooth operation of the global economy, collective views from its leadership group are seldom heard. MPF has worked with Beaton Research and Consulting in compiling the data in this Report. We will also be working with Beaton on confidence surveys of MPF

Global 500 leaders on a range of management issues, the findings from which will be freely available to all those who are interested. We look forward to your participation.

An exciting development in November 2009 was the creation of an exclusive online presence for MPF Global 500 leaders on business networking site LinkedIn. It's a subgroup of 'Professions Global', a community of professional people organised by MPF that brings together not only management team members in professional firms but also the leaders of professional bodies. Global 500 leaders can sign up at <http://www.linkedin.com/groups?gid=2487827>.

This Report is intended for professional firms and their clients, as well as regulators, academia, researchers and the media. MPF is particularly grateful to Beaton Research and Consulting and to the hundreds of leaders who organised for us to receive their firm's data.

Collecting even the basic data shown in the table has been challenging. The MPF continues to urge transparency and consistency.

Richard Chaplin
Founder and Executive Director



Data compiled by:



Join the movement

Founded in 1995 with its HQ in London, the Managing Partners' Forum is the premier professional body for those involved in the management of professional firms throughout the world. As well managed firms are more profitable and attractive to clients, the MPF actively campaigns for excellence in management.

We find that fee earner attitudes often result in insufficient priority being devoted to management. To help alter attitudes in favour of management, the MPF highlights issues that stand in the way of effective management and campaigns through a combination of: hard-hitting reports and surveys; articles in the media; rigorous awards; well-attended events in cities worldwide; and extensive knowledge-sharing. Current issues include:

- Changing behaviour and systems to reduce carbon footprints
- Harnessing employee energy
- Selecting the right leader
- Creating an efficient after market for listed professional firms
- Enhancing contributions from management experts
- Hiring management talent
- Measuring the value of a firm's brand

The MPF believes that management requires expertise so we encourage firms to appoint experts to their boards and executive committees. Through our global Panels of leaders in marketing, HR, finance and other disciplines, we provide these experts with free survey-based insights and tailored events to enable them to make a valued contribution at the table.

Further information is available at www.mpfglobal.com.

Global 500 list

Law and accountancy make up some 50% of firms by count. In 2008, law was the fastest growing sector with annual growth in fees of 17.4%, but this fell to growth of only 3.6% in 2009. Accountancy, by contrast, which grew at 14.8% in 2008, recorded a higher growth rate of 16.1% in 2009. Definitions were changed in 2009 for design,

marketing, management consultancy and technology firms so growth rate comparisons with 2008 are misleading.

Accountancy firms generated fees of \$153bn (2008 \$132bn); followed by design at \$151bn (2008 \$86bn), technology at \$119bn (2008 \$86bn), legal at \$105bn (2008 \$101bn), management consultancy at

\$95bn (2008 \$76bn) and marketing services \$83bn (2008 \$52bn). Market research, HR consultancy and property consultancy all recorded below \$25bn in annual fees.

One of the biggest contrasts is found by comparing 194 law firms with an average of 1,823 employees with 42 accountancy and accountancy/legal

networks with an average of 23,845 employees. Fees per law firm employee average \$296k (2008 \$277k) compared with \$153k (2007 \$149k) for accountancy firms. As a result, law represents 6% of sector headcount but 14% of sector fees, while accountancy represents 16% of headcount and 20% of fees.

| 2009 Rank | 2008 Rank | Firm | Sector | HQ Country | Fees/Turnover (US\$'000) | Global Headcount |
|-----------|-----------|----------------------------------|------------------------|----------------|--------------------------|------------------|
| 1 | 1 | PricewaterhouseCoopers | Accountancy | UK/USA | 28,185,000 | 155,693 |
| 2 | 2 | Deloitte | Accountancy | UK/USA | 27,400,000 | 165,000 |
| 3 | 5 | Accenture | Management consultancy | BERMUDA | 23,386,802 | 186,000 |
| 4 | 3 | Ernst & Young | Accountancy | UK/USA | 23,001,000 | 144,514 |
| 5 | 4 | KPMG | Accountancy | HOLLAND | 22,690,000 | 137,000 |
| 6 | 7 | Hewlett Packard Services (HPS) | Technology Services | USA | 22,397,000 | 321,000 |
| 7 | 37 | Dentsu | Marketing Services | JAPAN | 20,596,116 | 17,031 |
| 8 | 6 | IBM Business Services | Management consultancy | USA | 19,628,000 | 398,455 |
| 9 | 8 | Computer Sciences Corporation | Technology Services | USA | 16,500,000 | 89,000 |
| 10 | 33 | Northrop Grumman Corporation | Technology Services | USA | 14,253,000 | 51,987 |
| 11 | 9 | Omnicom | Marketing Services | USA | 13,359,900 | 68,000 |
| 12 | 181 | Capgemini | Management consultancy | FRANCE | 12,123,571 | 91,621 |
| 13 | 10 | WPP Group | Marketing Services | UK | 10,927,437 | 135,000 |
| 14 | 13 | NTT Data Systems | Technology Services | JAPAN | 10,754,794 | 23,080 |
| 15 | 244 | Technip | Design | FRANCE | 10,413,465 | 25,905 |
| 16 | 12 | Fujitsu (Technology Solutions) | Technology Services | JAPAN | 7,936,500 | 25,000 |
| 17 | 24 | Lockheed Martin | Technology Services | USA | 7,922,000 | 27,068 |
| 18 | 11 | Atos Origin | Management consultancy | BELGIUM/FRANCE | 7,827,428 | 50,975 |
| 19 | 99 | Aon Corporation | HR Consultancy | USA | 7,631,000 | 37,700 |
| 20 | 204 | Honeywell Process Solutions | Design | USA | 7,344,000 | 12,000 |
| 21 | 68 | Hakuhodo | Marketing Services | JAPAN | 7,330,000 | 3,095 |
| 22 | 14 | Interpublic Group | Marketing Services | USA | 6,962,700 | 45,000 |
| 23 | 15 | Publicis Groupe | Marketing Services | FRANCE | 6,547,563 | 44,727 |
| 24 | 255 | Affiliated Computer Services | Technology Services | USA | 6,160,550 | 65,000 |
| 25 | 27 | McKinsey & Co | Management consultancy | USA | 6,000,000 | 16,500 |
| 26 | 32 | Jacobs Engineering Group | Design | USA | 5,501,000 | 57,100 |
| 27 | 18 | Logica | Technology Services | UK | 5,243,837 | 40,000 |
| 28 | 17 | Unisys | Technology Services | USA | 5,233,200 | 29,000 |
| 29 | 28 | URS | Design | UK | 5,206,100 | 52,700 |
| 30 | 39 | AECOM Technology Corporation | Design | USA | 5,194,482 | 43,000 |
| 31 | 22 | BDO International | Accountancy | BELGIUM | 5,145,000 | 44,002 |
| 32 | 16 | CB Richard Ellis | Property Consultancy | USA | 5,128,817 | 34,500 |
| 33 | 21 | The Nielsen Company | Market Research | USA | 5,012,000 | 36,000 |
| 34 | 20 | Wipro Technologies | Technology Services | INDIA | 4,977,999 | 82,515 |
| 35 | 19 | Tata Consultancy Services | Technology Services | INDIA | 4,734,099 | 111,407 |
| 36 | 242 | Asatsu | Marketing services | JAPAN | 4,399,964 | 3,264 |
| 37 | 42 | Fluor Corporation | Design | USA | 4,293,600 | 42,119 |
| 38 | 25 | Infosys Technologies | Technology Services | INDIA | 4,163,486 | 73,490 |
| 39 | 26 | Booz Allen Hamilton | Management consultancy | USA | 4,000,000 | 20,000 |
| 40 | 29 | Grant Thornton | Accountancy | UK | 3,956,000 | 30,000 |
| 41 | 76 | WorleyParsons Limited | Design | AUSTRALIA | 3,893,700 | 32,200 |
| 42 | 47 | CH2M HILL | Design | USA | 3,730,700 | 24,000 |
| 43 | 45 | Geneva Group International | Accountancy/Law | SWITZERLAND | 3,707,000 | 14,005 |
| 44 | 31 | Mercer Human Resource Consulting | HR Consultancy | USA | 3,642,000 | 19,000 |
| 45 | 35 | RSM International | Accountancy | UK | 3,620,000 | 30,200 |

| 2009 Rank | 2008 Rebase | Firm | Sector | HQ Country | Fees/Turnover (US\$'000) | Global Headcount |
|-----------|-------------|--------------------------------------|------------------------|-------------|--------------------------|------------------|
| 46 | 101 | Mercer Specialty Consulting | Management consultancy | UK | 3,591,970 | 19,000 |
| 47 | 79 | Parsons Corporation | Design | USA | 3,439,000 | 11,500 |
| 48 | 38 | Praxity | Accountancy | FRANCE | 3,232,600 | 24,862 |
| 49 | 199 | SK Engineering & Construction | Design | SOUTH KOREA | 3,229,629 | 3,348 |
| 50 | 69 | AMEC | Design | UK | 3,177,700 | 22,000 |
| 51 | 67 | Fugro | Design | HOLLAND | 3,169,000 | 13,627 |
| 52 | 36 | Hewitt Associates | HR Consultancy | USA | 3,151,000 | 23,000 |
| 53 | 94 | The Shaw Group | Design | USA | 3,072,900 | 26,000 |
| 54 | 23 | SNC-Lavalin International | Design | CANADA | 3,061,200 | 21,262 |
| 55 | 44 | Baker Tilly International | Accountancy | UK | 2,950,000 | 25,000 |
| 56 | 154 | Willis Group Holding | HR consultancy | USA | 2,834,000 | 17,000 |
| 57 | 55 | Cognizant Technology Solutions | Technology Services | USA | 2,816,304 | 61,697 |
| 58 | 41 | Jones Lang LaSalle | Property Consultancy | USA | 2,697,586 | 36,200 |
| 59 | 40 | WS Atkins plc | Design | UK | 2,687,100 | 17,278 |
| 60 | 49 | Aegis Group | Marketing Services | UK | 2,657,789 | 15,938 |
| 61 | 60 | Linklaters | Law | UK | 2,565,899 | 4,890 |
| 62 | 78 | Arcadis | Design | HOLLAND | 2,546,000 | 13,977 |
| 63 | 245 | Steria | Technology Services | FRANCE | 2,457,672 | 19,141 |
| 64 | 54 | Bechtel Corporation | Design | USA | 2,446,000 | 4,400 |
| 65 | 75 | The Boston Consulting Group | Management consultancy | USA | 2,400,000 | 4,300 |
| 66 | 57 | Cushman & Wakefield | Property Consultancy | USA | 2,400,000 | 12,035 |
| 67 | 64 | Freshfields Bruckhaus Deringer | Law | UK | 2,386,500 | 5,145 |
| 68 | 51 | IMS Health | Market Research | USA | 2,329,528 | 7,500 |
| 69 | 406 | Roper Industries | Design | USA | 2,306,371 | 7,900 |
| 70 | 46 | Altran Technologies | Management consultancy | FRANCE | 2,296,797 | 18,522 |
| 71 | 52 | DLA Piper | Law | UK/USA | 2,263,000 | 8,500 |
| 72 | 83 | Tetra Tech | Design | USA | 2,258,000 | 9,200 |
| 73 | 65 | Moore Stephens | Accountancy | UK | 2,237,000 | 21,244 |
| 74 | 50 | Nexia International | Accountancy | UK | 2,200,000 | 18,000 |
| 75 | 53 | Skadden, Arps, Slate, Meagher & Flom | Law | USA | 2,200,000 | 4,500 |
| 76 | 66 | Baker & McKenzie | Law | USA | 2,190,000 | 10,000 |
| 77 | 58 | Havas | Marketing Services | FRANCE | 2,182,521 | 14,747 |
| 78 | 73 | The Leading Edge Alliance | Accountancy | USA | 2,171,000 | 10,200 |
| 79 | 84 | KBR Inc. | Design | USA | 2,163,700 | 57,000 |
| 80 | 63 | Mahindra Satyam | Technology Services | INDIA | 2,138,100 | 50,570 |
| 81 | 59 | Taylor Nelson Sofres (TNS) | Market Research | UK | 2,100,000 | 1,800 |
| 82 | 74 | Kreston International | Accountancy | UK | 2,087,000 | 20,200 |
| 83 | 72 | PKF | Accountancy | UK | 2,020,000 | 15,000 |
| 84 | 62 | Colliers International | Property Consultancy | USA | 2,000,000 | 12,700 |
| 85 | 337 | BE&K | Design | USA | 2,000,000 | 9,000 |
| 86 | 61 | Latham & Watkins | Law | USA | 1,923,000 | 4,800 |
| 87 | 70 | HLB International | Accountancy | UK | 1,906,000 | 10,355 |
| 88 | 56 | Clifford Chance | Law | UK | 1,900,505 | 7,045 |
| 89 | 92 | Mott MacDonald | Design | UK | 1,808,168 | 12,320 |
| 90 | 71 | Towers Perrin | HR Consultancy | USA | 1,765,900 | 6,412 |
| 91 | 80 | Watson Wyatt | HR Consultancy | USA | 1,760,000 | 7,200 |
| 92 | 34 | GfK Group | Market Research | GERMANY | 1,698,692 | 9,692 |
| 93 | 100 | Parsons Brinckerhoff | Design | USA | 1,572,000 | 13,010 |
| 94 | 91 | The Kantar Group | Market Research | UK | 1,516,100 | 2,575 |
| 95 | 90 | Fiducial International | Accountancy | FRANCE | 1,500,000 | 15,100 |
| 96 | 82 | Sidley Austin | Law | USA | 1,489,500 | 3,600 |
| 97 | 87 | AGN International | Accountancy | UK | 1,480,000 | 8,759 |
| 98 | 85 | White & Case | Law | USA | 1,467,000 | 5,500 |
| 99 | 152 | Dar Al-Handasah Consultants | Design | EGYPT | 1,460,700 | 6,500 |
| 100 | 77 | Allen & Overy | Law | UK | 1,452,906 | 4,949 |
| 101 | 124 | Arup | Design | UK | 1,442,474 | 10,000 |
| 102 | 136 | WSP Group | Design | UK | 1,401,000 | 10,000 |
| 103 | 88 | Kirkland & Ellis | Law | USA | 1,400,000 | 4,000 |
| 104 | 115 | Ipsos Group | Market Research | FRANCE | 1,363,092 | 9,094 |
| 105 | 150 | Hatch Group | Design | CANADA | 1,345,000 | 8,000 |
| 106 | 140 | IGAF | Accountancy | UK | 1,333,000 | 11,500 |
| 107 | 120 | BKR International | Accountancy | USA | 1,330,000 | 7,667 |
| 108 | 86 | Bain & Company | Management consultancy | USA | 1,320,000 | 5,000 |
| 109 | - | Saipem | Design | ITALY | 1,307,000 | 30,000 |
| 110 | 126 | Mouchel Group | Design | UK | 1,303,276 | 11,326 |

| 2009 Rank | 2008 Rebase | Firm | Sector | HQ Country | Fees/Turnover (US\$'000) | Global Headcount |
|-----------|-------------|---|------------------------|------------|--------------------------|------------------|
| 111 | 96 | Mayer Brown | Law | USA | 1,294,000 | 3,500 |
| 112 | 102 | MSI Global Alliance | Accountancy/Law | UK | 1,290,000 | 13,282 |
| 113 | 139 | HDR | Design | USA | 1,280,300 | 7,800 |
| 114 | 81 | Jones Day | Law | USA | 1,280,000 | 4,977 |
| 115 | 95 | Gartner | Management consultancy | USA | 1,279,065 | 4,198 |
| 116 | 97 | Weil, Gotshal & Manges | Law | USA | 1,231,000 | 3,744 |
| 117 | 98 | Foster Wheeler | Design | USA | 1,225,000 | 14,729 |
| 118 | - | Grontmij | Design | HOLLAND | 1,215,200 | 8,000 |
| 119 | 143 | Poyry | Design | FINLAND | 1,209,000 | 7,924 |
| 120 | 93 | Greenberg Traurig | Law | USA | 1,204,000 | 4,400 |
| 121 | 103 | Keane | Technology Services | USA | 1,200,000 | 10,000 |
| 122 | 168 | Stantec | Design | CANADA | 1,194,900 | 8,700 |
| 123 | 117 | Black & Veatch | Design | USA | 1,180,700 | 9,600 |
| 124 | 89 | Savills | Property Consultancy | UK | 1,125,897 | 19,834 |
| 125 | 104 | Morgan, Lewis & Bockius | Law | USA | 1,120,500 | 2,900 |
| 126 | 114 | Ramboll Gruppen | Design | DENMARK | 1,115,700 | 8,848 |
| 127 | 162 | China Communications Construction Group | Design | CHINA | 1,103,400 | 9,479 |
| 128 | 206 | Tecnicas Reunidas | Design | SPAIN | 1,093,000 | 2,615 |
| 129 | - | Burt Hill | Design | USA | 1,058,750 | 1,100 |
| 130 | 131 | Mace | Design | UK | 1,055,559 | 2,700 |
| 131 | 138 | MWH Global | Design | USA | 1,046,500 | 7,000 |
| 132 | 105 | Dewey & LeBoeuf | Law | USA | 1,030,500 | 3,300 |
| 133 | 203 | Mustang Engineering | Design | USA | 1,010,000 | 5,000 |
| 134 | 129 | Booz & Company | Management consultancy | USA | 1,000,000 | 3,300 |
| 135 | 109 | Paul, Hastings, Janofsky & Walker | Law | USA | 986,000 | 3,186 |
| 136 | 107 | Sullivan & Cromwell | Law | USA | 985,000 | 2,500 |
| 137 | 148 | Lovells | Law | UK | 984,500 | 2,800 |
| 138 | 123 | Reed Smith | Law | USA | 979,500 | 3,000 |
| 139 | 128 | The Louis Berger Group | Design | USA | 970,600 | 5,000 |
| 140 | 108 | McDermott Will & Emery | Law | USA | 966,000 | 2,600 |
| 141 | 121 | Cleary Gottlieb Steen & Hamilton | Law | USA | 965,000 | 2,750 |
| 142 | 106 | Sinclair Knight Merz | Design | AUSTRALIA | 964,600 | 6,000 |
| 143 | 149 | K&L Gates | Law | USA | 959,500 | 3,200 |
| 144 | 178 | Golder Associates | Design | CANADA | 959,500 | 7,000 |
| 145 | 118 | Gibson Dunn & Crutcher | Law | USA | 957,000 | 2,450 |
| 146 | 112 | WilmerHale | Law | USA | 955,000 | 2,922 |
| 147 | 127 | DFK International | Accountancy | UK | 951,000 | 8,843 |
| 148 | 132 | IAPA | Accountancy | UK | 942,000 | 4,442 |
| 149 | 133 | Roland Berger Strategy Consultants | Management consultancy | GERMANY | 932,582 | 2,100 |
| 150 | 125 | Hogan & Hartson | Law | USA | 922,500 | 2,600 |
| 151 | 249 | BNP Paribas | Property consultancy | UK | 911,704 | 3,000 |
| 152 | 122 | Morrison & Foerster | Law | USA | 911,000 | 2,850 |
| 153 | 119 | AT Kearney | Management consultancy | USA | 910,000 | 2,700 |
| 154 | 113 | O'Melveny & Myers | Law | USA | 907,500 | 2,500 |
| 155 | 521 | Hochtief | Design | GERMANY | 905,300 | 64,527 |
| 156 | 110 | Simpson Thacher & Bartlett | Law | USA | 904,000 | 1,650 |
| 157 | 141 | CPA Associates | Accountancy | USA | 903,000 | 5,140 |
| 158 | 116 | Shearman & Sterling | Law | USA | 876,000 | 2,800 |
| 159 | 174 | Halcrow Group | Design | UK | 871,600 | 7,000 |
| 160 | 210 | HNTB | Design | USA | 857,700 | 3,800 |
| 161 | 130 | PA Consulting Group | Management consultancy | UK | 854,004 | 2,700 |
| 162 | 145 | Orrick, Herrington & Sutcliffe | Law | USA | 835,000 | 2,400 |
| 163 | 167 | Herbert Smith | Law | UK | 823,500 | 2,000 |
| 164 | 134 | Dechert | Law | USA | 816,000 | 2,500 |
| 165 | 111 | Newmark Knight Frank | Property Consultancy | USA | 811,000 | 6,300 |
| 166 | 147 | Navigant | Management consultancy | USA | 810,600 | 1,926 |
| 167 | 239 | GHD | Design | AUSTRALIA | 809,000 | 6,000 |
| 168 | 384 | Chengda Engineering Corp. of China | Design | CHINA | 801,700 | 1,118 |
| 169 | 146 | Slaughter and May | Law | UK | 800,500 | 1,300 |
| 170 | 155 | Ropes & Gray | Law | USA | 797,000 | 1,900 |
| 171 | 30 | Bearing Point | Management consultancy | HOLLAND | 789,215 | 3,250 |
| 172 | 158 | Synovate | Market research | UK | 789,120 | 5,925 |
| 173 | 142 | Davis Polk & Wardwell | Law | USA | 789,000 | 1,850 |
| 174 | 252 | China Metallurgical Group | Design | CHINA | 782,200 | 171,926 |
| 175 | 151 | Akin Gump Strauss Hauer & Feld | Law | USA | 780,500 | 2,739 |

| 2009 Rank | 2008 Rebase | Firm | Sector | HQ Country | Fees/Turnover (US\$'000) | Global Headcount |
|-----------|-------------|--|------------------------|------------|--------------------------|------------------|
| 176 | 166 | Gensler | Design | USA | 775,500 | 3,076 |
| 177 | 153 | Bingham McCutchen | Law | USA | 767,000 | 2,225 |
| 178 | 161 | Debevoise & Plimpton | Law | USA | 761,000 | 1,950 |
| 179 | 230 | HOK | Design | USA | 752,000 | 2,000 |
| 180 | 163 | Winston & Strawn | Law | USA | 745,000 | 2,700 |
| 181 | 170 | Sinopec Engineering | Design | CHINA | 743,400 | 20,000 |
| 182 | 470 | InfoGroup | Market research | USA | 738,270 | 4,771 |
| 183 | 227 | Knight Frank | Property consultancy | UK | 736,232 | 6,343 |
| 184 | 157 | Foley & Lardner | Law | USA | 731,000 | 2,000 |
| 185 | 165 | Information Resources Inc. | Market research | USA | 725,000 | 2,500 |
| 186 | 235 | China Power Engineering Consltg. Group | Design | CHINA | 717,300 | 7,858 |
| 187 | 216 | Egis | Design | FRANCE | 705,300 | 7,300 |
| 188 | 164 | CBIZ | Accountancy | USA | 704,300 | 6,000 |
| 189 | 396 | Boeing Capital Corporation | Management consultancy | USA | 703,000 | 9,937 |
| 190 | 156 | ICF International | Management consultancy | USA | 697,426 | 3,000 |
| 191 | 173 | Fulbright & Jaworski | Law | USA | 694,500 | 2,820 |
| 192 | 172 | Paul Weiss Rifkind Wharton & Garrison | Law | USA | 692,000 | 1,700 |
| 193 | 269 | China Railway Construction Corp | Design | CHINA | 692,000 | 190,545 |
| 194 | 193 | CDM | Design | USA | 691,000 | 4,500 |
| 195 | 186 | Goodwin Procter | Law | USA | 690,500 | 1,675 |
| 196 | 445 | Aurecon | Design | AUSTRALIA | 690,400 | 6,000 |
| 197 | 259 | Sapient Corporation | Marketing services | USA | 687,488 | 6,300 |
| 198 | 159 | Morison International | Accountancy/Law | UK | 685,000 | 4,583 |
| 199 | 225 | Management Consulting Group | Management consultancy | UK | 679,410 | 2,321 |
| 200 | 182 | Eversheds | Law | UK | 678,500 | 4,500 |
| 201 | 179 | CDI Business Solutions | Design | USA | 675,000 | 1,200 |
| 202 | 171 | Hunton & Williams | Law | USA | 668,000 | 2,550 |
| 203 | 184 | UHY | Accountancy | UK | 667,000 | 7,055 |
| 204 | 215 | S&B Holdings | Design | USA | 662,800 | 2,742 |
| 205 | 194 | DHV Group | Design | HOLLAND | 659,400 | 5,320 |
| 206 | 183 | King & Spalding | Law | USA | 652,000 | 2,075 |
| 207 | 160 | DTZ | Property consultancy | UK | 638,221 | 7,079 |
| 208 | 180 | Proskauer Rose | Law | USA | 634,000 | 1,700 |
| 209 | 309 | McDermott International | Design | USA | 633,000 | 26,400 |
| 210 | 188 | Scott Wilson | Design | UK | 629,800 | 5,526 |
| 211 | 176 | Cowi A/S | Design | DENMARK | 627,500 | 4,475 |
| 212 | 250 | Burns & McDonnell | Design | USA | 622,300 | 2,850 |
| 213 | 175 | Milbank Tweed Hadley & McCloy | Law | USA | 621,500 | 1,675 |
| 214 | 218 | Huron Consulting Group | Management consultancy | USA | 615,476 | 2,826 |
| 215 | 197 | Baker Botts | Law | USA | 613,500 | 1,900 |
| 216 | 202 | Grubb & Ellis | Property consultancy | USA | 611,821 | 5,000 |
| 217 | 185 | Holland & Knight | Law | USA | 606,000 | 2,600 |
| 218 | 257 | McGuireWoods | Law | USA | 595,000 | 2,250 |
| 219 | 201 | PBS&J | Design | USA | 594,300 | 3,800 |
| 220 | 190 | Vinson & Elkins | Law | USA | 590,500 | 2,136 |
| 221 | 200 | MDC Partners | Marketing services | CANADA | 584,648 | 5,785 |
| 222 | 189 | Willkie Farr & Gallagher | Law | USA | 583,500 | 1,790 |
| 223 | 209 | Squire Sanders & Dempsey | Law | USA | 579,500 | 2,300 |
| 224 | 191 | Pillsbury Winthrop Shaw Pittman | Law | USA | 576,000 | 1,650 |
| 225 | 237 | Simmons & Simmons | Law | UK | 573,507 | 1,991 |
| 226 | - | Howrey | Law | USA | 573,000 | 1,700 |
| 227 | 291 | White Young Green | Design | UK | 559,830 | 3,468 |
| 228 | 207 | Corporate Executive Board | Management consultancy | USA | 558,352 | 2,000 |
| 229 | 214 | Ashurst | Law | UK | 558,000 | 1,600 |
| 230 | 213 | Alston & Bird | Law | USA | 552,500 | 2,000 |
| 231 | 177 | JHI International | Accountancy | CANADA | 552,000 | 3,548 |
| 232 | 223 | Cooley Godward Kronish | Law | USA | 552,000 | 1,650 |
| 233 | 169 | JGC | Design | JAPAN | 539,000 | 4,723 |
| 234 | 294 | Royal Haskoning | Design | HOLLAND | 538,000 | 4,429 |
| 235 | 268 | Hay Group | HR consultancy | USA | 537,811 | 2,937 |
| 236 | 187 | Cravath Swaine & Moore | Law | USA | 532,500 | 1,461 |
| 237 | 208 | Wilson Sonsini Goodrich & Rosati | Law | USA | 532,000 | 1,893 |
| 238 | 234 | Covington & Burling | Law | USA | 531,000 | 1,600 |
| 239 | 195 | Wachtell, Lipton, Rosen & Katz | Law | USA | 530,000 | 800 |
| 240 | 211 | Milliman | HR consultancy | USA | 527,200 | 1,850 |

| 2009 Rank | 2008 Rebase | Firm | Sector | HQ Country | Fees/Turnover (US\$'000) | Global Headcount |
|-----------|-------------|--|------------------------|-------------|--------------------------|------------------|
| 241 | 318 | Cheil Communications | Marketing services | SOUTH KOREA | 521,812 | 1,608 |
| 242 | 212 | Mallesons Stephen Jaques | Law | AUSTRALIA | 521,112 | 2,061 |
| 243 | 368 | Capita Symonds | Property consultancy | UK | 519,279 | 4,000 |
| 244 | 217 | Arnold & Porter | Law | USA | 513,000 | 1,782 |
| 245 | 192 | Cadwalader Wickersham & Taft | Law | USA | 506,000 | 1,204 |
| 246 | 359 | Dessau-Soprin | Design | CANADA | 506,000 | 4,300 |
| 247 | 233 | Bryan Cave | Law | USA | 502,500 | 2,000 |
| 248 | 221 | Polaris International | Accountancy | USA | 500,000 | 5,500 |
| 249 | 317 | Englobal | Design | USA | 494,000 | 2,302 |
| 250 | 228 | Sonnenschein Nath & Rosenthal | Law | USA | 492,000 | 1,854 |
| 251 | 319 | Epsilon | Marketing services | USA | 490,988 | 2,200 |
| 252 | 229 | Mactec | Design | USA | 490,900 | 3,000 |
| 253 | 205 | Fried Frank Harris Shriver & Jacobson | Law | USA | 488,500 | 1,350 |
| 254 | 297 | Sargent & Lundy | Design | USA | 488,100 | 1,891 |
| 255 | 274 | Freehills | Law | AUSTRALIA | 486,690 | 1,900 |
| 256 | 305 | Nippon Koei Group | Design | JAPAN | 476,000 | 2,600 |
| 257 | 224 | China Railway Group | Design | CHINA | 472,300 | 220,000 |
| 258 | 238 | Westat | Market research | USA | 469,500 | 2,000 |
| 259 | 246 | Seyfarth Shaw | Law | USA | 467,000 | 1,600 |
| 260 | 286 | Hyder Consulting | Design | UK | 464,510 | 4,257 |
| 261 | 284 | Nikken Sekkei Group | Design | JAPAN | 463,900 | 2,254 |
| 262 | 347 | TRC Cos. | Design | USA | 459,400 | 2,500 |
| 263 | 243 | Kimley-Horn and Associates | Design | USA | 458,500 | 2,000 |
| 264 | 241 | Nixon Peabody | Law | USA | 457,500 | 2,076 |
| 265 | 240 | Katten Muchin Rosenman | Law | USA | 456,000 | 1,450 |
| 266 | - | UniversalPegasus | Design | USA | 455,600 | 2,200 |
| 267 | 236 | Kaye Scholer | Law | USA | 450,500 | 1,050 |
| 268 | 293 | Minter Ellison | Law | AUSTRALIA | 450,355 | 2,350 |
| 269 | 270 | Aquent Marketing Staffing | HR consultancy | USA | 450,000 | 10,000 |
| 270 | 226 | Right Management Consultants | Management consultancy | USA | 449,700 | 3,500 |
| 271 | 295 | Clayton Utz | Law | AUSTRALIA | 447,487 | 2,153 |
| 272 | 219 | ERM | Design | USA | 445,700 | 3,640 |
| 273 | 144 | CMS Cameron McKenna | Law | UK | 445,000 | 1,500 |
| 274 | 265 | Quinn Emanuel Urquhart Oliver & Hedges | Law | USA | 442,000 | 1,150 |
| 275 | 311 | Loyens & Loeff | Law | HOLLAND | 439,000 | 1,500 |
| 276 | 137 | CB&I Lummus | Design | USA | 438,672 | 3,000 |
| 277 | 231 | Norton Rose | Law | UK | 437,236 | 1,924 |
| 278 | 278 | Fidal | Law | FRANCE | 437,000 | 2,300 |
| 279 | 280 | Garrigues | Law | SPAIN | 435,318 | 1,954 |
| 280 | 456 | Balfour Beatty | Design | UK | 431,000 | 40,000 |
| 281 | 469 | Media Consulta | Marketing services | GERMANY | 427,400 | 1,700 |
| 282 | 281 | SJ Berwin | Law | UK | 425,801 | 1,350 |
| 283 | 261 | Perkins Coie | Law | USA | 424,096 | 1,768 |
| 284 | 254 | Schulte Roth & Zabel | Law | USA | 420,000 | 1,275 |
| 285 | 313 | HKS | Design | USA | 419,500 | 1,100 |
| 286 | 247 | Microsoft Advertising | Marketing services | USA | 409,000 | 8,667 |
| 287 | 276 | Allens Arthur Robinson | Law | AUSTRALIA | 402,000 | 1,967 |
| 288 | 232 | Borden Ladner Gervais | Law | CANADA | 402,000 | 1,780 |
| 289 | 367 | Locke Liddell & Sapp | Law | USA | 401,000 | 1,100 |
| 290 | 272 | Fish & Richardson | Law | USA | 398,500 | 1,200 |
| 291 | 283 | Pinsent Masons | Law | UK | 398,500 | 1,600 |
| 292 | 352 | Ineco-Tifsa Group | Design | SPAIN | 389,500 | 2,800 |
| 293 | 262 | MGI | Accountancy | UK | 388,750 | 5,276 |
| 294 | 491 | Genivar | Design | CANADA | 387,803 | 3,400 |
| 295 | 253 | McCarthy Tetrault | Law | CANADA | 387,368 | 1,605 |
| 296 | 282 | Michael Baker Corporation | Design | USA | 385,500 | 4,903 |
| 297 | - | Photon Group | Marketing services | AUSTRALIA | 382,900 | 5,500 |
| 298 | 288 | Malcolm Pirnie | Design | USA | 382,800 | 1,700 |
| 299 | 275 | Drinker Biddle & Reath | Law | USA | 382,000 | 1,575 |
| 300 | 364 | E C Harris | Design | UK | 381,187 | 3,800 |
| 301 | 452 | Gide Loyrette Nouel | Law | FRANCE | 380,000 | 720 |
| 302 | 263 | Gowling Lafleur Henderson | Law | CANADA | 380,000 | 1,570 |
| 303 | 260 | CRA International | Management consultancy | USA | 376,751 | 823 |
| 304 | 299 | Edwards Angell Palmer & Dodge | Law | USA | 375,000 | 1,260 |
| 305 | 325 | Taylor Wessing | Law | UK | 374,515 | 1,325 |

| 2009 Rank | 2008 Rebase | Firm | Sector | HQ Country | Fees/Turnover (US\$'000) | Global Headcount |
|-----------|-------------|--|------------------------|------------|--------------------------|------------------|
| 306 | 271 | Monitor Group | Management consultancy | USA | 370,000 | 1,500 |
| 307 | 285 | Arbitron | Market research | USA | 368,824 | 1,100 |
| 308 | 267 | Duane Morris | Law | USA | 368,000 | 1,375 |
| 309 | 321 | Berwin Leighton Paisner | Law | UK | 367,756 | 1,300 |
| 310 | 361 | Clyde & Co | Law | UK | 367,756 | 1,279 |
| 311 | 256 | Carlson Marketing Group | Marketing services | USA | 367,000 | 180,000 |
| 312 | 273 | Dorsey & Whitney | Law | USA | 367,000 | 1,815 |
| 313 | 336 | Salans | Law | UK | 365,172 | 1,530 |
| 314 | 314 | Finnegan Henderson Farabow Garrett | Law | USA | 359,000 | 1,053 |
| 315 | 287 | Steptoe & Johnson | Law | USA | 356,500 | 1,200 |
| 316 | - | Aedas | Design | USA | 355,200 | 2,200 |
| 317 | 409 | Cuatrecasas | Law | SPAIN | 354,500 | 1,000 |
| 318 | 315 | Littler Mendelson | Law | USA | 354,000 | 1,550 |
| 319 | 302 | BKD | Accountancy | USA | 353,900 | 1,323 |
| 320 | 394 | Systra | Design | FRANCE | 352,900 | 2,499 |
| 321 | 289 | Sheppard Mullin Richter & Hampton | Law | USA | 352,000 | 1,150 |
| 322 | - | Zachry Group | Design | USA | 350,800 | 20,000 |
| 323 | 277 | Troutman Sanders | Law | USA | 350,500 | 1,550 |
| 324 | 300 | Fasken Martineau DuMoulin | Law | CANADA | 350,000 | 1,450 |
| 325 | 365 | L.E.K. Consulting | Management consultancy | USA | 350,000 | 900 |
| 326 | 301 | Hengeler Mueller | Law | GERMANY | 350,000 | 660 |
| 327 | 328 | Blake Dawson | Law | AUSTRALIA | 349,001 | 1,400 |
| 328 | 298 | Venable | Law | USA | 349,000 | 1,425 |
| 329 | 312 | Patton Boggs | Law | USA | 348,500 | 1,500 |
| 330 | 292 | Russell Bedford International | Accountancy | UK | 348,000 | 4,830 |
| 331 | - | Trow Associates | Design | CANADA | 347,600 | 3,000 |
| 332 | 290 | Jenner & Block | Law | USA | 347,000 | 1,275 |
| 333 | 303 | Dewberry | Design | USA | 344,500 | 2,000 |
| 334 | 357 | Royal BAM Group | Design | HOLLAND | 341,000 | 29,050 |
| 335 | 351 | CTI Engineering | Design | JAPAN | 339,108 | 1,415 |
| 336 | 355 | Terracon | Design | USA | 338,800 | 2,700 |
| 337 | 350 | Denton Wilde Sapte | Law | UK | 337,540 | 1,512 |
| 338 | 198 | Alliott Group | Accountancy | UK | 335,000 | 2,743 |
| 339 | 322 | Pepper Hamilton | Law | USA | 331,500 | 1,425 |
| 340 | 304 | Shook Hardy & Bacon | Law | USA | 330,500 | 1,500 |
| 341 | 310 | Enterprise Worldwide | Accountancy | USA | 330,000 | 3,000 |
| 342 | 422 | Tebodin Consultants & Engineers | Design | HOLLAND | 322,582 | 3,000 |
| 343 | 306 | Baker & Hostetler | Law | USA | 319,000 | 1,345 |
| 344 | 387 | Moss Adams | Accountancy | USA | 315,200 | 1,800 |
| 345 | 389 | Bird & Bird | Law | UK | 314,578 | 1,063 |
| 346 | 333 | Faegre & Benson | Law | USA | 312,500 | 1,500 |
| 347 | 307 | Blank Rome | Law | USA | 312,000 | 1,509 |
| 348 | 327 | Dickstein Shapiro | Law | USA | 312,000 | 975 |
| 349 | 326 | Kingston Sorel International | Accountancy | UK | 311,840 | 3,057 |
| 350 | 428 | Shanghai Xian Dai Arch't Design | Design | CHINA | 310,900 | 3,000 |
| 351 | - | Ausenco | Design | AUSTRALIA | 310,300 | 2,200 |
| 352 | 412 | China National Machinery Industry Corp | Design | CHINA | 310,100 | 80,000 |
| 353 | 332 | The Kleinfelder Group | Design | USA | 305,400 | 1,100 |
| 354 | 342 | Gallup Organization | Market research | USA | 300,600 | 2,000 |
| 355 | 320 | International Profit Associates | Management consultancy | USA | 300,000 | 1,800 |
| 356 | 324 | Kramer Levin Naftalis & Frankel | Law | USA | 299,000 | 1,050 |
| 357 | 378 | Crowell & Moring | Law | USA | 296,000 | 950 |
| 358 | 362 | Skidmore Owings & Merrill | Design | USA | 295,000 | 1,131 |
| 359 | 363 | Boies, Schiller & Flexner | Law | USA | 295,000 | 600 |
| 360 | 505 | ACKG | Design | JAPAN | 292,200 | 1,601 |
| 361 | 343 | Plante & Moran | Accountancy | USA | 291,900 | 1,500 |
| 362 | 397 | RÓdl & Partner | Accountancy/Law | GERMANY | 291,467 | 3,000 |
| 363 | 266 | King Sturge | Property consultancy | UK | 290,816 | 3,800 |
| 364 | 360 | Bureau Veritas | Design | USA | 290,300 | 40,000 |
| 365 | 427 | Norconsult | Design | NORWAY | 290,000 | 1,610 |
| 366 | 405 | STV Group | Design | USA | 289,100 | 1,700 |
| 367 | 331 | Sutherland Asbill & Brennan | Law | USA | 289,000 | 1,287 |
| 368 | 386 | Irwin Mitchell | Law | UK | 288,241 | 2,121 |
| 369 | 348 | Haynes and Boone | Law | USA | 287,761 | 1,069 |
| 370 | 338 | Chadbourne & Parke | Law | USA | 286,000 | 950 |

| 2009 Rank | 2008 Rebase | Firm | Sector | HQ Country | Fees/Turnover (US\$'000) | Global Headcount |
|-----------|-------------|---|------------------------|------------|--------------------------|------------------|
| 371 | 339 | Ballard Spahr Andrews & Ingersoll | Law | USA | 283,000 | 1,400 |
| 372 | 344 | Brown and Caldwell | Design | USA | 281,000 | 1,500 |
| 373 | 330 | Mintz Levin Cohn Ferris Glovsky and Popeo | Law | USA | 280,000 | 1,400 |
| 374 | 373 | Stikeman Elliott | Law | CANADA | 280,000 | 1,200 |
| 375 | - | Grupo ABC (ABC Group) | Marketing services | BRAZIL | 279,900 | 1,500 |
| 376 | 308 | Addleshaw Goddard | Law | UK | 279,427 | 1,450 |
| 377 | 391 | Nabarro | Law | UK | 279,415 | 1,014 |
| 378 | 334 | Womble Carlyle Sandridge & Rice | Law | USA | 279,000 | 1,450 |
| 379 | 423 | RTKL Associates | Design | USA | 278,500 | 900 |
| 380 | 323 | Stroock & Stroock & Lavan | Law | USA | 277,000 | 800 |
| 381 | 400 | Conestoga-Rovers & Assoc. | Design | USA | 277,000 | 3,000 |
| 382 | 346 | Kilpatrick Stockton | Law | USA | 276,000 | 1,398 |
| 383 | 401 | Burns and Roe Group | Design | USA | 276,000 | 1,700 |
| 384 | 374 | Bracewell & Giuliani | Law | USA | 275,500 | 1,275 |
| 385 | 434 | Media Square | Marketing services | UK | 273,984 | 1,055 |
| 386 | 388 | Kajima | Design | JAPAN | 272,600 | 14,934 |
| 387 | 335 | Buchanan Ingersoll & Rooney | Law | USA | 272,300 | 1,000 |
| 388 | 403 | J.D. Power | Market research | USA | 272,200 | 780 |
| 389 | 439 | Stanley Consultants | Design | USA | 271,100 | 1,200 |
| 390 | 349 | Wilson Elser Moskowitz Edelman & Dicker | Law | USA | 270,500 | 752 |
| 391 | 463 | Clemenger Communications | Marketing services | AUSTRALIA | 270,070 | 1,600 |
| 392 | 329 | Fraser Milner Casgrain | Law | CANADA | 270,000 | 1,150 |
| 393 | 345 | Blake, Cassels & Graydon | Law | CANADA | 270,000 | 1,150 |
| 394 | 366 | General Physics Corp | Management consultancy | USA | 267,893 | 1,777 |
| 395 | 442 | General Physics | Design | USA | 267,893 | 1,777 |
| 396 | 376 | Andrews Kurth | Law | USA | 266,000 | 1,221 |
| 397 | 382 | Williams & Connolly | Law | USA | 266,000 | 684 |
| 398 | 371 | Manatt Phelps & Phillips | Law | USA | 264,500 | 950 |
| 399 | 354 | McKenna Long & Aldridge | Law | USA | 264,000 | 1,250 |
| 400 | 419 | De Brauw Blackstone Westbroek | Law | HOLLAND | 263,402 | 700 |
| 401 | 415 | Hammonds | Law | UK | 262,399 | 1,297 |
| 402 | 370 | Gannett Fleming | Design | USA | 259,200 | 2,000 |
| 403 | - | Maire Tecnimont | Design | ITALY | 259,200 | 4,500 |
| 404 | 494 | Khatib & Alami | Design | LEBANON | 258,900 | 2,900 |
| 405 | 512 | Fragomen Del Rey | Law | USA | 257,000 | 840 |
| 406 | 385 | Davis Wright Tremaine | Law | USA | 255,000 | 1,350 |
| 407 | 358 | Akerman Senterfitt | Law | USA | 254,000 | 1,452 |
| 408 | 440 | Cossette Communications | Marketing services | CANADA | 253,310 | 1,630 |
| 409 | 429 | Wragge & Co | Law | UK | 252,857 | 1,116 |
| 410 | 377 | Hughes Hubbard & Reed | Law | USA | 252,000 | 1,002 |
| 411 | 453 | Environ | Design | USA | 251,000 | 405 |
| 412 | 492 | Fichtner GMBH & Co | Design | GERMANY | 251,000 | 1,600 |
| 413 | 411 | HealthStar Communications | Marketing services | USA | 250,000 | 1,650 |
| 414 | 395 | Integra International | Accountancy | CANADA | 249,163 | 2,198 |
| 415 | 340 | Cahill Gordon & Reindel | Law | USA | 247,000 | 861 |
| 416 | 390 | Clifton Gunderson | Accountancy | USA | 247,000 | 2,000 |
| 417 | 475 | Uria & Menendez | Law | SPAIN | 243,307 | 700 |
| 418 | 402 | Loeb & Loeb | Law | USA | 242,500 | 650 |
| 419 | - | Lbi International | Marketing services | HOLLAND | 241,200 | 1,500 |
| 420 | 413 | Forrester Research | Market research | USA | 240,875 | 1,048 |
| 421 | 450 | Setec | Design | FRANCE | 240,500 | 1,300 |
| 422 | 379 | Osler Hoskin & Harcourt | Law | CANADA | 240,000 | 1,000 |
| 423 | 399 | Ogilvy Renault | Law | CANADA | 240,000 | 1,000 |
| 424 | 414 | Harris Interactive | Market research | USA | 238,733 | 1,108 |
| 425 | 454 | Ecovis | Accountancy | GERMANY | 238,600 | 2,700 |
| 426 | 410 | George P Johnson Company | Marketing services | USA | 238,000 | 1,000 |
| 427 | 380 | Cozen O'Connor | Law | USA | 237,000 | 1,371 |
| 428 | - | Bovis Lend Lease | Design | AUSTRALIA | 236,500 | 8,000 |
| 429 | - | Aker Solutions | Design | USA | 235,600 | 22,500 |
| 430 | 369 | Corrs Chambers Westgarth | Law | AUSTRALIA | 235,000 | 930 |
| 431 | 398 | Snell & Wilmer | Law | USA | 235,000 | 1,100 |
| 432 | 420 | Baker, Donelson, Bearman, Caldwell | Law | USA | 235,000 | 1,325 |
| 433 | 375 | Professional Service Industries | Design | USA | 234,500 | 2,500 |
| 434 | 408 | Thompson & Knight | Law | USA | 233,500 | 1,125 |
| 435 | 353 | Kelley Drye & Warren | Law | USA | 233,000 | 1,050 |

| 2009 Rank | 2008 Rebase | Firm | Sector | HQ Country | Fees/Turnover (US\$'000) | Global Headcount |
|-----------|-------------|-------------------------------------|------------------------|-------------|--------------------------|------------------|
| 436 | 433 | Jackson Lewis | Law | USA | 233,000 | 1,250 |
| 437 | 393 | Irell & Manella | Law | USA | 231,000 | 597 |
| 438 | 381 | Schiff Hardin | Law | USA | 230,100 | 398 |
| 439 | 316 | Korea Power Engineering | Design | SOUTH KOREA | 229,600 | 38,599 |
| 440 | 476 | Beca Group | Design | NEW ZEALAND | 229,000 | 2,400 |
| 441 | - | Opinion Research Corp | Market research | USA | 227,700 | 12,000 |
| 442 | 416 | The NPD Group | Market research | USA | 226,100 | 824 |
| 443 | 472 | TranSystems Corp | Design | USA | 225,600 | 1,200 |
| 444 | 430 | ABT Associates | Management consultancy | USA | 225,000 | 1,500 |
| 445 | 404 | Deacons | Law | AUSTRALIA | 224,699 | 1,000 |
| 446 | 460 | Ingerop | Design | FRANCE | 224,000 | 1,538 |
| 447 | 514 | Opus International | Design | NEW ZEALAND | 223,200 | 2,563 |
| 448 | 425 | Arent Fox | Law | USA | 222,500 | 800 |
| 449 | 356 | NautaDutilh | Law | HOLLAND | 221,314 | 722 |
| 450 | - | Kasowitz, Benson, Torres & Friedman | Law | USA | 221,000 | 975 |
| 451 | - | RMJM | Design | USA | 220,300 | 1,000 |
| 452 | 383 | Heenan Blaikie | Law | CANADA | 220,000 | 915 |
| 453 | 481 | Intage | Market research | JAPAN | 218,178 | 1,666 |
| 454 | 418 | McCarter & English | Law | USA | 218,000 | 1,100 |
| 455 | 487 | Alloy | Marketing services | USA | 216,926 | 718 |
| 456 | 407 | Baker Tilly Virchow Krause | Accountancy | USA | 216,000 | 1,350 |
| 457 | 437 | ATC Associates | Design | USA | 215,800 | 1,600 |
| 458 | - | ILF Consulting Engineers | Design | AUSTRIA | 215,800 | 1,600 |
| 459 | 426 | Quarles & Brady | Law | USA | 213,500 | 1,242 |
| 460 | 341 | Aspen Marketing Services | Marketing services | USA | 212,600 | 734 |
| 461 | 432 | Barnes & Thornburg | Law | USA | 212,500 | 1,197 |
| 462 | 438 | Lewis Brisbois Bisgaard & Smith | Law | USA | 212,500 | 654 |
| 463 | 500 | STW Group | Marketing services | AUSTRALIA | 211,849 | 2,500 |
| 464 | - | Merkle | Marketing services | USA | 211,100 | 1,000 |
| 465 | 443 | Gleiss Lutz | Law | GERMANY | 210,000 | 675 |
| 466 | 421 | Munger Tolles & Olson | Law | USA | 207,000 | 531 |
| 467 | 482 | TYPSA | Design | SPAIN | 206,400 | 1,819 |
| 468 | - | Wieden & Kennedy | Marketing services | USA | 204,000 | 1,000 |
| 469 | - | Chime Communications | Marketing services | UK | 203,300 | 1,100 |
| 470 | 464 | Bennett Jones | Law | CANADA | 200,000 | 850 |
| 471 | 435 | The Segal Group | HR consultancy | USA | 200,000 | 1,000 |
| 472 | 372 | Weston Solutions | Design | USA | 199,300 | 1,897 |
| 473 | 477 | Mosaic | Marketing services | USA | 199,000 | 10,000 |
| 474 | 501 | Building Design Partnership (BDP) | Design | UK | 198,056 | 1,134 |
| 475 | 459 | Wiley Rein | Law | USA | 198,000 | 852 |
| 476 | 446 | Sedgwick, Detert, Moran & Arnold | Law | USA | 197,500 | 1,140 |
| 477 | 392 | Maritz Research | Market research | USA | 197,400 | 625 |
| 478 | - | Commarco Holding | Marketing services | GERMANY | 197,000 | 1,200 |
| 479 | 449 | Thompson Hine | Law | USA | 196,500 | 1,188 |
| 480 | 457 | Fenwick & West | Law | USA | 196,000 | 813 |
| 481 | 444 | Robins Kaplan Miller & Ciresi | Law | USA | 195,000 | 801 |
| 482 | 448 | Meinhardt Group | Design | AUSTRALIA | 195,000 | 2,966 |
| 483 | 451 | Video Research | Market research | JAPAN | 194,700 | 389 |
| 484 | 511 | Leo A Daly | Design | USA | 194,300 | 1,100 |
| 485 | 424 | Epstein Becker & Green | Law | USA | 194,000 | 1,116 |
| 486 | 461 | Hinshaw & Culbertson | Law | USA | 192,000 | 1,386 |
| 487 | - | Ogletree Deakins | Law | USA | 192,000 | 542 |
| 488 | - | M&C Saatchi | Marketing services | UK | 189,300 | 1,101 |
| 489 | 455 | Nelson Mullins Riley & Scarborough | Law | USA | 189,000 | 1,125 |
| 490 | - | Serviceplan | Marketing services | GERMANY | 188,700 | 977 |
| 491 | - | PM Group | Design | IRELAND | 186,500 | 1,800 |
| 492 | 520 | Callison | Design | USA | 185,000 | 850 |
| 493 | 465 | Stoel Rives | Law | USA | 183,500 | 1,017 |
| 494 | 497 | Wilbur Smith | Design | USA | 183,400 | 1,000 |
| 495 | - | Harte Hanks | Marketing services | USA | 183,400 | 5,900 |
| 496 | 506 | Vedder Price | Law | USA | 181,000 | 783 |
| 497 | 489 | Holland & Hart | Law | USA | 180,500 | 1,000 |
| 498 | - | Power Engineers | Design | USA | 179,200 | 1,100 |
| 499 | 502 | Lowenstein Sandler | Law | USA | 179,000 | 834 |
| 500 | 480 | David Evans and Associates | Design | USA | 176,200 | 900 |

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|------------------------------------|------|------------------------------------|-----|---------------------------------------|-----|
| ABT Associates | 444 | Blake, Cassels & Graydon | 393 | CPA Associates | 157 |
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| ACKG | 360 | BNP Paribas | 151 | Cravath Swaine & Moore | 236 |
| Addleshaw Goddard | 376 | Boeing Capital Corporation | 189 | Crowell & Moring | 357 |
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| Aedas | 316 | Booz & Company | 134 | Cuatrecasas | 317 |
| Aegis Group | 60 | Booz Allen Hamilton | 39 | Cushman & Wakefield | 66 |
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Method employed by Beaton Research and Consulting:

- A myriad of league tables published by trade magazines were reviewed.
- Hundreds of specialist websites were surfed.
- Around 750 firms in 10 sectors were considered for inclusion in the Global 500.
- Each firm's website was checked for three items: global fees, global headcount and contact details of the leader.
- Website data was compared with that shown in published league tables.
- The leaders of the largest 550 firms were approached for direct confirmation.
- In the absence of confirmed or reliable data, estimates were included.
- The final list of 500 firms was produced, with a separate alpha list for quick reference.

In spite of best efforts, MPF and Beaton Research and Consulting suspect a few firms have been omitted and that others show incorrect or out-of-date data. We apologise in advance. If you come across gaps or inaccuracies, we would love your help in improving the accuracy of next year's Global 500.

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